

Town Council Annual Work Plan – 2014/15

(Focusing primarily on the implementation of the Comprehensive Plan)

Developed at the Town Council annual work plan retreat on July 18, 2014

Updated October 23, 2014 with updates in Brown Font.

Notes:

- A. *Council Directive* statements can be found below some Action statements. These are additional comments made at the Council Work Plan Retreat that either clarify or slightly modify the Comprehensive Plan Implementation Item. Not all items include a *Council Directive* statement.
- B. Shading indicates status groupings. Grey indicates task completion; green indicates task has not yet been initiated; blue indicates the task has been initiated and is “in process”; peach indicates the matter is ongoing and will be monitored and reported on as deemed necessary; and no shading indicates the task is not expected to be initiated during the current work year (2014/15).
- C. There are several tasks that are not related to the implementation of the Comprehensive Plan and they are listed at the bottom of this table.
- D. The order of tasks does not reflect a prioritization of tasks and the numbers are meant to be a cross reference to the Comprehensive Plan Implementation Schedule. The original order of the Ref# was discussed out of sequence leading up to the Council discussion and decision, therefore the list being out of sequence should not be interpreted to have any meaning related to the implementation or prioritization.

Comp Plan Ref#	Action	Status and Schedule	Assignment
1	Review, and amend as necessary, all financial management procedures and comply with established best management practices.	2013	Finance Committee
2	<p>Establish a safe trail connection between the school campus and Falmouth Community Park. <i>Council Directive: Establish a working group with passion and stakeholder interest to develop a value statement, recommended design options, and a fundraising and/or financing plan. The group should be established through the Appointments Committee by October 2014 and a plan should be submitted to the Town Council by June 2015.</i></p> <p>Update (Oct. 23, 2014): The Town Council adopted a charge for this Committee. The Appointments Committee is now accepting applications for committee membership.</p>	2014/15	New Committee
3	<p>Establish permanent access to the River Point Conservation Area once the existing railroad bridge becomes no longer serviceable.</p> <p>Update (Oct. 23, 2014): Construction has started. The new bridge will be set in mid-November. The project is scheduled to be complete by the end of January.</p>	2014 In process	LMAC

4	<p>Assure that Falmouth remains an active participant in Greater Portland economic development efforts.</p> <p>Update (Oct. 23, 2014): Staff continues to be an active participant with GPEDC, GPCOG, and other efforts.</p>	Ongoing	Council
5	<p>Develop an energy plan for the municipality and school department. Update annually. (a) Reduce overall energy consumption through conservation, energy efficiency and alternative energies. (b) Determine and describe town interest in participating in group or regional energy initiatives. (c) Assess need for guidelines on new installations of alternative energies such as wind, solar, tidal, etc. (d) Continue pursuit of town-wide natural gas options.</p> <p><i>Council Directive: REAC to prepare a progress report on the Green Ribbon Commission Report and other initiatives by December 2014 at which time the Town Council will authorize future work to be determined. The status report must also address the following:</i></p> <ul style="list-style-type: none"> • <i>Commitment to reducing fossil fuel use with focus on life cycle cost analysis for each initiative</i> • <i>Priorities for future initiatives (buildings, transportation, education, renewable energy, etc)</i> • <i>Town energy discussion – role of offsets</i> • <i>Outline of any deemed necessary and recommended energy policies not already adopted</i> <p>Update (Oct. 23, 2014): REAC is developing an updated plan.</p>	2014 Status Report	REAC
6	<p>Amend the Land Use Ordinances by December 2014, so they contain a clear organization and clear procedures resulting in: (a) improved expectations for applicants as well as staff and volunteer boards, (b) a more efficient and effective permitting process, (c) inclusion of performance-based requirements, and (d) no conflicts with design guidelines (using the current re-write of the Route 1 districts as an example).</p> <p>Update (Oct. 23, 2014): The Administrative Rewrite contract has been signed and Kendig Keast Collaborative has begun work.</p>	2014/15 In process	Ad Hoc Zoning Committee (AZC)

7	<p>Create a multidisciplinary task force that will review existing ordinances for clarity from a business perspective. Prioritize, review and implement its recommendations.</p> <p>Update (Oct. 23, 2014): The Administrative Rewrite contract has been signed and Kendig Keast Collaborative has begun work.</p>	2014/15 In process	Ad Hoc Zoning Committee (AZC)
8	<p>Request assistance with implementing the Comprehensive Plan from the Long Range Planning Advisory Committee (LPAC).</p> <p><i>Council Directive: Rely on LPAC when deemed necessary by the Council.</i></p>	Ongoing	LPAC
9	<p>Focus on the acquisition of property or easements that will provide connectivity between existing blocks of park and conservation land.</p> <p>Update (Oct. 23, 2014): LMAC is working with a property owner to shift a temporary trail license to a permanent trail easement.</p>	Ongoing	LMAC <i>Requires Council Action</i>
10	<p>Actively seek partners for future regional coordination.</p>	Ongoing	Council
11	<p>Continue to educate citizens on the dangers of invasive plants and need for their removal.</p> <p><i>Council Directive: Education through mapping, web site, and educational programs are effective and the Council encourages the Conservation Commission to continue and advance this effort.</i></p> <p>Update (Oct. 23, 2014): The Conservation Commission will be addressing this task.</p>	Ongoing	Conservation Commission
12	<p>Continue to promote awareness of existing open space properties and the recreational opportunities they offer to Falmouth residents. <i>Council Directive: Increase public awareness about open space programs and efforts. Develop plan for future management and programming including succession planning.</i></p> <p>Update (Oct. 23, 2014): Community Programs now offers regular programming which is described in its published brochure. Programming is designed to showcase our highlight properties and the recreation opportunities they provide such as snowshoeing, hiking, Mt. bike riding, etc.</p>	Ongoing	LMAC

13	Continue to provide the Code Enforcement Officer and staff with the tools, training, and support necessary to enforce land use regulations.	Ongoing	Town Manager
14	Monitor the capacity to sustain or increase the current mil rate including the capacity of what taxpayers can manage. This should be considered when projects will increase the mil rate.	Ongoing	Finance Committee
15	Review implementation progress of the Comprehensive Plan annually.	Ongoing	Council
16	Assure that the Town's software upgrade allowing it to track development by type and location is complete by December 2013. Update (Oct. 23, 2014): Software was purchased and has been in use since June 2014.	Ongoing	Community Development Director
17	Continue to participate in GPCOG, PACTS, and GPEDC committees and coordinate with Cumberland, Westbrook, Windham, and Portland on land use designations and regulatory and non-regulatory strategies, as needed.	Ongoing	Council, Staff
18	Prioritize long-term projects in the Town [capital improvement] plan to ensure the top ones delivering on the plan's vision are funded and executed within a 10-year timeframe. <i>Council Directive: Monitor and act when necessary regarding the following capital projects:</i> <ul style="list-style-type: none"> • <i>Route One infrastructure project</i> • <i>Library expansion and MOU</i> • <i>Mason Motz Community Center (also review programming needs for senior programs)</i> • <i>Public transit, vehicle, pedestrian and bicycle transportation improvements</i> • <i>Mill Creek and force main improvements</i> 	Ongoing	Finance Committee
19	Continue to allocate most of the new municipal infrastructure investments to the designated growth areas. <i>Council Directive: There needs to be a new mindset and awareness about where and how funding is used.</i>	Ongoing	Finance Committee

20	Continue to explore alternative resources, including but not limited to non-property tax, direct-funding programs (i.e. “pay to play”) as a way to help Town projects move forward if enough residents are willing to support them.	Ongoing	Finance Committee
25	<p>Design and implement an expanded wayfinding system to help people with orientation and navigation throughout the community. [Route One - 2014/15 and all other – 2015/16]</p> <p>Update (Oct. 23, 2014): The consultant will submit a final report by the end of October. The CDC has approved sign design details. The CDC will likely meet in November to review and decide sign locations and sign content. The final stage of the plan is to develop a phased implementation and financing plan.</p>	2014/15 In process	CDC and Council
26	<p>Prepare, adopt, and implement a Falmouth Economic Development Plan.</p> <p><i>Council Directive: The plan should also include but not be limited to the following:</i></p> <ul style="list-style-type: none"> • <i>Business attraction and retention</i> • <i>Route One private development associated with the Route One infrastructure project</i> • <i>Route 100 economic development</i> <p>Update (Oct. 23, 2014): The FEIC is currently working with a consultant, Camoin Associates. Background research and data analysis is underway. The consultant has scheduled business and community leader interviews for later in November. The committee is planning a CTV2 series of programs to discuss, with invited guests, economic development trends affecting Falmouth. The economic development plan is expected to be complete by May 2015.</p>	2014/15 In process	FEIC+
27	<p>Clarify roles and define responsibilities of parties responsible for Town economic development efforts. <i>Do this as part of Economic Development Plan.</i></p> <p>Update (Oct. 23, 2014): This item will be addressed in the development of an economic development plan – see update for Task 26.</p>	2014/15 In process	FEIC+
28	<p>Establish measurable goals for attracting quality business and employment opportunities. <i>Do this as part of Economic Development Plan.</i></p> <p>Update (Oct. 23, 2014): This item will be addressed in</p>	2014/15 In process	FEIC+

	the development of an economic development plan – see update for Task 26.		
22	<p>Explore the creation of a Route 100 North TIF District to help fund required transportation improvements.</p> <p><i>Council Directive: Support and monitor the Route 100 overall visioning effort.</i></p> <p>Update (Oct. 23, 2014): The Council has appointed a new Route 100 Committee. The committee has met several times and is now in the process of hiring a consultant. The Council will be asked to fund the cost of a consultant on November 10. The committee is also conducting outreach via neighborhood conversations, Nov 12 public forum, and an online survey.</p>	2014/15 In process	Ad Hoc Route 100 Committee
44A	<p>Review the existing Future Land Use Plan and finalize the boundaries between the rural and growth areas on the Future Land Use Plan map.</p> <p>Update (Oct. 23, 2014): The map has been reviewed and updated.</p>	2014/15 In process	CDC
44B	<p>Review the Areas for Potential Zoning Review map and confirm or amend the recommendations for areas to be reviewed for zoning changes including protection of natural resources and recommend zoning changes for Areas 1-9.</p> <p>Update (Oct. 23, 2014): The CDC has had conceptual discussions about some areas.</p>	2014/15 In process	CDC
41/50	<p>Review the current growth permit provisions in the ordinance and develop amendments that will result in the significant majority of new residential units to be constructed in the growth areas and limit the number of residential units in the rural areas over the next ten years. This includes looking at a variety of regulatory tools that help to manage/plan growth.</p> <p>Update (Oct. 23, 2014): Growth permits to limit growth are identified as a probable tool for managing growth overall in the town as well as in the rural areas. Limits on both lots approved and residential permits are being considered. The CDC has also reviewed other tools such as density regulations and open space preservation.</p>	2014/15 In process	CDC

<p>21A</p>	<p>Study the growth areas to determine the historic growth patterns in established neighborhoods, such as The Flats, Foreside, Pleasant Hill, and Brookside, including density (lot size), dimensional requirements and pattern of development and compare the results to existing zoning requirements in these areas. Amend the Land Use Ordinance to reduce most of the non-conformities found.</p> <p>Update (Oct. 23, 2014): The committee has been working with a GIS consultant to examine the nonconformities in the RA and RB Districts in the eastern portion of town. The committee has developed a series of concepts to reduce the nonconformities. In addition, the committee has examined the rules governing accessory dwelling units (ADU) and has drafted some recommendations to encourage the development of more ADU type of housing. The committee has worked with the CDC to begin outreach to stakeholders and the general public. Please see the attached memorandum for additional details regarding progress.</p>	<p>2014/15 In process</p>	<p>LPAC</p>
<p>21B</p>	<p>Use the results to evaluate underdeveloped, undeveloped and currently developed parcels in the growth area and recommend new regulatory standards and incentives to promote compact, walkable neighborhood design and increase the development potential of growth areas, while respecting unique characteristics of neighborhoods</p> <p>Update (Oct. 23, 2014): The committee has been working with a GIS consultant to use mapping to better understand the future development capacity of the “growth” area. The committee has also begun to study existing developments and “best practices” literature on well designed and walkable neighborhoods. Please see the attached memorandum for additional details regarding progress.</p>	<p>2014/15 In process</p>	<p>LPAC</p>
<p>31</p>	<p>Proactively plan for sewer, water, and other utility extensions in the designated growth area. Assess the options and means of participating in collaborative efforts with agencies and regional groups to better serve residents and businesses. (a) Assess the implications of increased emphasis on smaller, clustered lots as they pertain to reliability of wells and septic in closer proximity to each other, and if/how this should affect proactive extensions of public water and/or sewer service. (b) Establish a plan for additional public water</p>	<p>2014/15 In process</p>	<p>Council, CDC, LPAC</p>

	<p>service in the designated growth area in cooperation with the Portland Water District (PWD). (c) Establish a plan for targeted sewer service in the designated growth area. <i>The Council authorized a sewer master plan for the area west of Interstate 295.</i></p> <p><i>Council Directive: Continue effort with sewer master planning and staff to develop specifications and costs estimates for a public water line expansion feasibility and needs analysis within designated growth areas. Council to consider funding a public water line expansion study at a later date.</i></p> <p>Update (Oct. 23, 2014): The Council approved funding for a Sewer master planning effort that will include expansion areas. Staff has started to work with the Town’s consulting engineer on this project and will be developing a process and schedule that accommodates input from all relevant committees and the Council.</p> <p>Town staff has also begun conversations with PWD staff to review past comprehensive water system documents. Staff will next develop a scope of work involving the efforts of town staff and PWD staff to better understand future expansion opportunities and challenges.</p>		
23	<p>Map current and proposed bicycle, pedestrian, and trail improvements and post on Town’s website. <i>Incorporate results from 2014 NoPo Plan. See 24.</i></p> <p>Update (Oct. 23, 2014): See update in Task 24.</p>	2014/15 In process	Staff
24	<p>Establish a bicycle and pedestrian transportation plan that shows how a linked network can be created throughout the community.</p> <p>Update (Oct. 23, 2014): Develop scope of work with PACTS by Dec 2014. Conduct in 2015. Incorporate results from 2014 NoPo Plan.</p>	2014/15	Establish Ad Hoc Bike-Ped Committee

29	<p>In cooperation with the Falmouth Memorial Library, Falmouth Historical Society, Falmouth Schools, Greater Portland Landmarks, and the Maine Historic Preservation Commission and other applicable organizations, conduct educational event(s) to celebrate Falmouth's Tercentennial in 2018 and promote Falmouth's historic resources, such as participation in Historic Preservation Week. <i>Begin the planning efforts for this event, and conduct lead-up events.</i></p> <p><i>Council Directive: This effort will require passionate and enthusiastic volunteers. Its okay to partner with other organizations such as the Library, Historical Society, etc but the Town must take a majority of the responsibility and the event(s) and effort must be at a very high level. The Council will create a charge for a new committee that will be established by December 2014.</i></p>	2014	Appointments Committee
30	<p>Provide a signage system and town website to guide people to, and provide information about, sites (buildings and open spaces) of significant historic and cultural value. <i>Open space signage is being developed and placed by LPAC.</i></p> <p><i>Update (Oct. 23, 2014): LMAC will be working on this project including signage, web site and a revised map.</i></p>	2014/15	LMAC, Falmouth Historical Society
32	<p>Manage the balance of the tax base to increase the share coming from businesses. (This increased share will result from the success of the economic development plan.)</p> <p><i>Note: Although important to be mindful on an ongoing basis, focused attention and analysis will not occur before June 2015</i></p>	Future Year And - Ongoing	Finance Committee
33	<p>Monitor water quality at Town Landing to ensure it remains safe for swimming.</p> <p><i>Council Directive: Staff to ask Conservation Commission if they want to have a role in this effort.</i></p> <p><i>Update (Oct. 23, 2014): Staff has started to research options and available water quality testing options.</i></p>	2014/15	Staff

34	<p>Review Fire and Rescue operations to determine whether there are staffing challenges as time commitments for volunteers increase, and if there is a problem, develop a plan address it.</p> <p>Update (Oct. 23, 2014): The Fire/EMS Chief conducted a detailed analysis last winter/spring to determine current and future needs. The FY15 budget included additional staffing and there will be a follow-up to this analysis this winter.</p>	Ongoing	Staff
35	<p>Prepare a joint Route 1 (North) Development Plan with the Town of Cumberland.</p> <p><i>Council Directive: The Council will create a charge for a new committee that will be established in 2015/16.</i></p>	2014/15	Council
36	<p>Establish a policy along with ordinance/regulation changes that identifies if, when, where, and how Town funds will be used for, and/or developments can recoup, utility infrastructure cost, and conditions/preferences for such cost-sharing. <i>This action can be potential recommendation in West Falmouth Sewer Master Plan.</i></p>	Future	TBD
37	<p>Explore the feasibility of a mechanism for the Town to assist development financially with sewer extensions in the growth area. <i>This action can be potential recommendation in West Falmouth Sewer Master Plan.</i></p>	Future	TBD

38	In cooperation with the Falmouth Historical Society, Greater Portland Landmarks, and the Maine Historic Preservation Commission and other applicable organizations, undertake one or more of the following actions: (a) An intensive level archaeological survey of sites identified by the Maine Historic Preservation Commission. (b) A reconnaissance survey of Highland Lake shoreline and the banks of the Presumpscot and Piscataqua Rivers, and a portion of the shoreline of Falmouth Foreside focusing on Native American settlements. (c) A professional survey of historic archaeological sites focusing on agricultural, residential, and industrial sites relating to the earliest Euro-American settlement of Falmouth in the mid - 17th century. (d) An evaluation of the 1992-93 reconnaissance-level survey of Falmouth's historic above-ground resources by the Maine Historic Preservation Commission, as well as the 1994 Greater Portland Landmarks survey of buildings built prior to 1945, to determine which buildings merit further study for possible nomination to the National Register of Historic Places and consider possible Local Historic District designation.	Future	TBD
39	Seek public input from seniors and explore the development of housing that is attractive to an age 65-and-older population, including alternative senior housing programs, such as home sharing programs, accessory apartments, adult family care homes and congregate housing, and sliding scale development.	Future	TBD
40	Facilitate a review of the potential impact that extreme weather and rising sea levels, including storm surge, present on facilities and coastal access, and measures which may reduce those impacts.	Future	TBD
42	Amend the Land Use Ordinances to (a) encourage compact, walkable developments in the growth area; (b) establish clear density standards and efficient permitting; (c) allow residential uses, restaurant, and neighborhood stores in the Business Professional (BP) district; and (d) evaluate the feasibility of tools such as Transfer of Development Rights (TDR). For 42a see 21B. For 42b see 41/50 and 21B. For 42c see 35. For 42d see 41/50. Council Directive: Staff to ask Conservation Commission if they want to have a role in this effort. Update (Oct. 23, 2014): See updates in Tasks 21A, 21B, 44A, and 41/50. The Conservation Commission has attended an outreach session.	2014/15 In process 42 a, b, and d <i>Future 42 c</i>	42 a and b assigned to LPAC 42 d assigned to CDC

43	Amend the Land Use Ordinances to reward development with a residential density bonus for projects that exceed ordinance requirements for quality open space, public access to open space, and bicycle/pedestrian connectivity. <i>Council Directive: Ask Conservation Commission if they want to have a role in this effort.</i>	Future	TBD
45	Amend the land use regulations to require interconnection by new developments with surrounding bicycle and pedestrian networks.	Future	TBD
46	Develop incentives in the rural area that will aid property owners in retaining their land as an alternative to developing it and evaluate the feasibility of tools such as Transfer of Development Rights (TDR). <i>TDR is included in action 41/50.</i> <i>Update (Sept 23, 2014): See update in Task 41/50.</i>	2014/15 In process	CDC
47	Work with PACTS, MaineDOT, and GoMaine to implement a Transportation Demand Management program for Falmouth.	Future	TBD
48	Investigate remediation of the last remaining overboard discharge system in Falmouth. <i>Update (Oct. 23, 2014): Staff is currently researching options re this matter.</i>	2014/15	Staff
49	Track new development by type and location on an annual basis.	Future	TBD
51	Implement a program to educate property owners regarding non-point pollution sources, septic systems, and watersheds. (To date only a problem identification program has been developed.)	Future	TBD
52	Proactively, make available technical assistance/educational information to stem stormwater runoff in and around Falmouth roads and critical shoreline areas.	Future	TBD
53	Develop a citizen education plan to educate Town citizens on the benefits of further regional coordination.	Future	TBD

54	<p>Leverage regionalization opportunities to help broaden fiscal flexibility by (a) Seeking to regionalize non-priority cost-centers for the Town, (b) Freeing up Town resources to control mil rate increases or enable other Plan projects, and (c) Endorsing the goals of the Economic Development Plan to broaden the Town’s tax base.</p> <p><i>Note: Although important to be mindful on an ongoing basis, focused attention and analysis will not occur before June 2015</i></p>	Future And – Ongoing	TBD
55	Evaluate the routing for current public transit service and update this evaluation if and when commuter rail or express bus service to communities north of Portland is implemented.	Future	TBD
56	Create a management system for more efficient, flexible, and open use of Town and School facilities.	Future	TBD
57	Request feedback from the community regarding the demand for existing Town and School facilities and share the inventory of those facilities in a more obvious place on the Town’s website. Review, and improve where possible, the informational system to educate the public about the existence of Town and School facilities and their availability for use.	Future	TBD
58	Assess community interest in agricultural pursuits, desire for preservation of prime farm soils, promotion of farming, and need for access to agricultural opportunities. Decide whether the Town should take additional steps to protect agricultural land besides easement protection.	Future	TBD
59	<p>Consider preservation of agricultural land in addition to land already protected by easement.</p> <p><i>Council Directive: Develop recommendations for future strategic approaches and bring forward opportunities when discovered.</i></p> <p>Update (Oct. 23, 2014): LMAC will review options later this year.</p>	2014/15	LMAC
60	<p>Explore what measures the Town should undertake to support privately-owned forest lots.</p> <p>Update (Oct. 23, 2014): LMAC held a public forum in March and private property owners in the Tree Growth program were invited to attend. The Town’s forester will</p>	2014/15	LMAC

	incorporate a public education effort with any forestry practices on town owned property and private property owners will be notified about these opportunities.		
61	In cooperation with the Falmouth Land Trust, initiate a dialogue with private forest lot owners how the Town can best support them and their forest properties.	Future	TBD
62	In cooperation with the Maine Historic Preservation Commission, prepare a nomination to the National Register of Historic Places of the archaeological site at River Point.	Future	TBD
63	Inventory lands with potential high value soils by including an inventory of land that has been farmed in the past.	Future	TBD
64	Evaluate and propose Land Use Ordinance amendments regarding the amount and method of calculation of required open space in the rural area of the Resource Conservation Zoning Overlay District without impacting corresponding maximum density in that area. Update (Oct. 23, 2014): The CDC will address this in the future.	2014/15	CDC
65	Evaluate and propose Land Use Ordinance amendments regarding the amount and method of required open space in the growth area of the Resource Conservation Zoning Overlay District, including corresponding maximum densities in this area. Update (Oct. 23, 2014): The CDC will address this in the future.	2014/15	CDC, LMAC
66	Revise Falmouth's subdivision and site plan regulations to require that the historic and archaeological significance of a site be investigated (especially in areas identified by the State Historic Preservation Office as "Resource Potential Areas") as part of the development review process; and that resources be provided in the design of a project to help identify, protect, and preserve, as appropriate, any discovered artifacts.	Future	TBD
67	Evaluate significant natural resources in rural area and amend the Land Use Ordinances as necessary.	Future	TBD
68	Review the Town's Zoning Ordinance to protect wetlands and make changes as necessary.	Future	TBD

69	Complete a pavement condition survey every three to five years, evaluate its findings, incorporate them into the Town's asset management software program, and update the Capital Improvement Plan (CIP) accordingly.	Future	TBD
70	Establish best practices for road-crossing structure replacement to promote aquatic ecosystem connectivity.	Future	TBD
71	Identify one or more high value clam flats, assess its sources of contamination, and investigate remedial action to reopen them for harvest. Update (Oct. 23, 2014): The Shellfish Committee will be taking up this matter later in the year.	2014/15	Shellfish Committee

Other tasks that are not related to the Comprehensive Plan

A.	Comprehensive review of committee structure to include but not be limited to the following: <ul style="list-style-type: none"> Review appointments process and tenure of appointees Evaluate feasibility of committee mergers and determine whether any committees could be eliminated Evaluate the need to establish a facilities committee or assign an oversight function to an existing Council sub-committee Evaluate whether there should be a connection or role for the Human Services Committee with the Food Pantry. 	2014/15	Appointments Committee
B.	Evaluate the need for a conflict of interest policy including a review of state laws and other policies developed in other communities.	2014/15	Council
C.	Review and amend where necessary the Council Rules.	2014/15	Council
D.	Update the Town Manager's employment contract.	2014/15	Council
E.	Develop options and recommendations concerning the regulation of plastic bags. Update (Oct. 23, 2014): REAC is developing a recommendation for Council consideration later this winter.	2014/15	REAC or Conservation Commission?
F.	Be nimble to accommodate emerging opportunities and challenges.	2014/15	Town of Falmouth