

Casco Bay Hockey Association Falmouth Pavilion Rink Proposal

January 27, 2014

What is Casco Bay Hockey Association?

- 501(c)(3) non-profit youth hockey association
- Largest youth hockey and youth sports association in Maine
- More than 800 skaters and 150 volunteer coaches
- 41 years experience
- Largest anchor purchaser of ice at FIC, NYA, PIA Approximately \$450,000 of ice time annually
- Nearly 15 % of CBHA players are from Falmouth

What are we proposing?

- Partnering with the Town of Falmouth to greatly improve the outdoor rink at Village Park
- Leasing the land from the Town
- Building and funding a seasonal, covered, and refrigerated rink at the current rink site to operate as a hockey rink from Nov – March
- Partnering (not competing) with FIC to manage facility to supplement the vastly increasing demand for quality ice time

What is the Plan?

- Use existing site and footprint to build a pavilion seasonal rink
- Remove old boards; prepare site for concrete pad and ice system
- Build a roof structure with wind mitigation to cover ice surface
- Install a chiller and refrigeration system
- Install new or quality used boards and glass

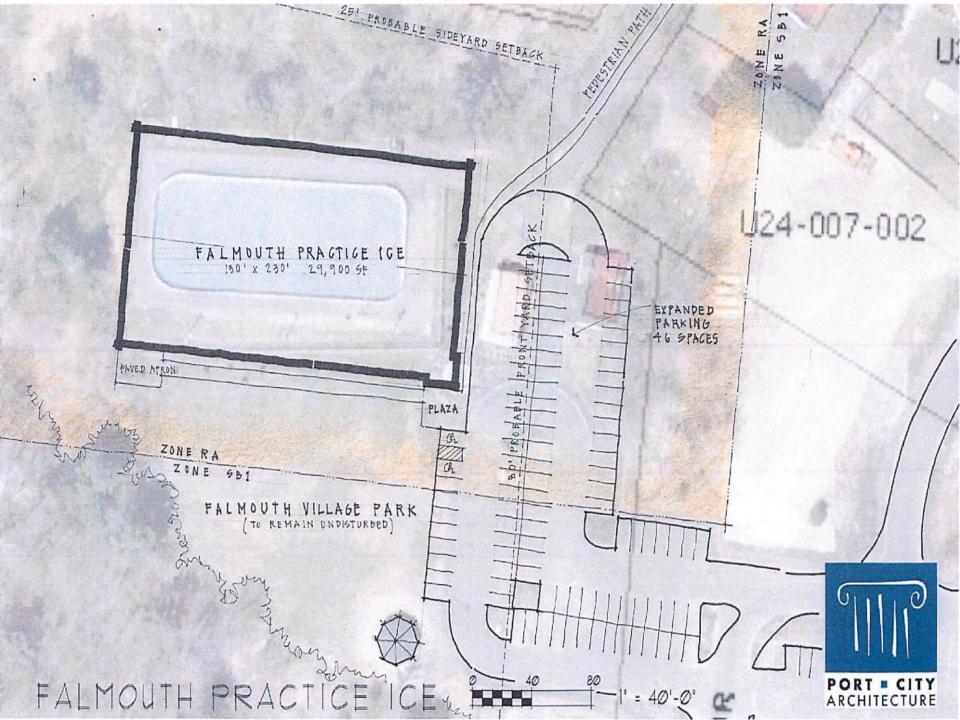
What is the Plan?

- "Enclosed" entry at or near existing entry as part of roof structure
- Purchase used Zamboni for use only at this rink with heated bay area for Zamboni
- Include Bathrooms at front of structure
- Room for future expansion for viewing
- Building appurtenant or incorporated basic locker rooms (via fundraising)

What is the Plan?

- CBHA to borrow funds to finance construction
- CBHA intends to negotiate a management agreement with FIC
- CBHA to purchase \$100,000 of ice time for its needs
- CBHA to sell other available ice to MS, HS, adult leagues at reduced rates for anchors – including but not limited to Falmouth Hockey







Current Outdoor Rink at Village Park



Warming Hut – Santa Building



Town Storage Shed



Current Condition



View from the paved apron around rink



Current Condition of Rink Surface - Unusable



Rink Condition – Pooling Water - Unusable

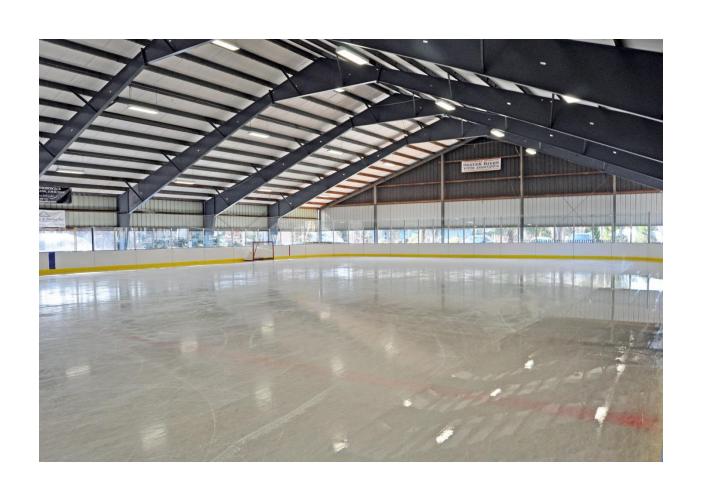


Rink Condition – Impossible to Maintain in Changing Weather

Current Parking Lot for Village Park Rink:



Now Imagine This - A Covered, Seasonal Rink:



Year Round Functional Space

Before



After



Covered Facility = Usable Facility

Before After





Protection from the Elements

Before After













Projected Casco Bay Pavilion Rink Construction Costs:

Total

Site Work	\$40,000
Slab & Piping	\$180,000
Chiller & Glycol	\$261,000
New Boards, Glass & Netting	\$170,000
Construction of Structure	\$650,000
4000 sq. ft. heated area	
Electrical, water & sewer	
Zamboni	\$40,000

\$1,350,000

Benefits for the Town of Falmouth

- Proposed use is consistent with current use
- CBHA will bear the cost of construction
- CBHA (in expected partnership with FIC) will maintain the facility
- Current state of outdoor rink is impossible to maintain and is currently NOT used
- Seasonal use as a rink = other uses in spring and summer for Falmouth events/uses- TBD

Benefits for the Town of Falmouth

- Falmouth hockey programs get increased ice times available for practice
- Use of facility by others will free up soughtafter ice time at FIC
- CBHA is a well-respected 800 + skater-strong non-profit youth hockey program with 40 + years of success
- Something needs to be done with this site soon

Benefits for Casco Bay Hockey

- •Increase mid-week ice times to guarantee house teams 1 additional weekday practice and travel teams 2 weekday practices.
- •Increase available ice times to grow Casco Bay program.
- •Increase available ice times to provide skill programs for players who are interested. (1 skill session per week).
- •Increase available ice times to provide pond hockey-style, pick-up programs for players who are interested.
- •Ensure continued viability and affordability of Casco Bay programs.
- •Reduce inconvenient ice times and overcrowded practice ice for Casco Bay teams.
- •Provide ice for high school, middle school and other hockey programs consistent with Casco Bay's goals.

ACTION PLAN

- •Casco Bay Ice Arena, Inc. will be formed as a non-profit corporation and will apply for 501(c)(3) status to facilitate future fundraising. The arena would be built without the benefit of fundraising.
- •Casco Bay Ice Arena, Inc. will have its own five-member Board of Directors and will observe all corporate formalities to limit liability and to be separate and distinct from Casco Bay Hockey Association.
- •Casco Bay Ice Arena, Inc. will secure a long-term land lease from the Town of Falmouth for the land at the present Falmouth Outdoor Rink.
- •Casco Bay Ice Arena, Inc. will attempt to negotiate commitment with HS/MS organizations and town community services for after-school and weekend ice purchases by their boys and girls teams or skating programs. It is anticipated that the following towns may have interest based on initial discussions: Falmouth, Greely, Yarmouth, Cape Elizabeth, South Portland, Scarborough, and Gray/New Gloucester MS.
- •Casco Bay Ice Arena, Inc. will secure financing for construction of the arena with the assistance of Casco Bay Hockey.
- •To minimize liability, Casco Bay Ice Arena, Inc. will hold the land lease, title to the building, and all equipment at arena.
- •Casco Bay Ice Arena, Inc. will contract with Family Ice to provide complete year-round management services for the arena.

FINANCIAL PLAN

- •Casco Bay would commit to buying at least \$100,000 of ice time over the 19 week season from November 1st-March 15th (500 550 hours at \$180 \$200 per hour).
- •HS/MS programs could obtain priority for ice time by purchasing season-long blocks of ice. These users would also be charged \$180 per hour.
- •Ice would be priced at \$200-215 per hour for all other users with the exception that certain early and late hours may be at a lower rate.
- •Our projected revenue from other ice customers is \$165,892 based on conservative assumptions outlined in the following pages.
- •Our projected revenue from other ice customers takes into account an assumption that we will have less demand than other rinks. A review of other rinks' scheduled indicates very little unused ice time between November 1st—March 15th.
- •The yield factor applied to these ice rentals take into account the likelihood of charging a lower rate and likelihood of unrented ice.

SAMPLE WEEKDAY SCHEDULE

5:30-7:40 am Weekday Morning Ice (2 hours)

Men's Pick-Up or HS practice

7:40—2:20 pm Middle of Weekday Ice (6 hours)

Public skating, stick practice or community programs

2:30—5:50 pm After School Ice (3.0 hours)

HS practice rentals

9:30—10:30 pm Weekday Night Ice (1 hours)

Adult League or Pick-Up Hockey

SAMPLE SATURDAY SCHEDULE

7 am—2:00 pm Casco Bay Ice (6 hours) (\$22,800 per season)

2:10-4:00 pm Public Skating (2 hours)

4:10—9:00 pm Saturday Afternoon Ice (5 hours)

HS or MS rentals, other hockey organizations or clinic programs

9:10-11:20 Saturday Night Ice (2 hours)

Adult League or Pick-Up Hockey

SAMPLE SUNDAY SCHEDULE

7 am—2:00 pm Casco Bay Ice (6 hours)

2:10-4:00 pm Public Skating/Learn to Skate or Play

4:10—9:00 pm Sunday Afternoon Ice (5 hours)

MS games/Learn to Play/Stick and Puck

9:00-10:00 pm Sunday Night Ice (1 hour)

PROJECTED NON-CASCO BAY ICE REVENUE

Weekdays

Weekday Morning Ice (2 hours @ 50% yield)	\$21,375
Middle of Weekday Ice (6 hours @ 25% yield)	\$32,062
After School Ice (2.5 hours @ 70% yield)	\$37,406
Weekday Night Ice (1 hour @ 75% yield)	\$16,031
Saturdays	
Public Skating (\$400 per 2 hour session)	\$7,600
Saturday Afternoon Ice (5 hours @ 75% yield)	\$16,031
Saturday Night Ice (2 hours @ 70% yield)	\$8,550
Sundays	
Public Skating (\$400 per 2 hour session)	\$7,600
Sunday Afternoon Ice (5 hours @ 70% yield)	\$16,031
Sunday Night Ice (1 hour @ 75% yield)	\$3,206

PROJECTED TOTAL SEASONAL REVENUE

TOTAL PROJECTED REVENUE FROM CASCO BAY	\$102,600
TOTAL PROJECTED REVENUE FROM OTHER CUSTOMERS	\$165,892
TOTAL PROJECTED REVENUE	\$268,492

PROJECTED EXPENSES

TOTAL PROJECTED EXPENSES	(\$222,537)
Capital Repair and Maintenance Fund	(\$30,000)
• Subcontract with Family Ice	
Management Fee	(\$60,000)
Insurance	(\$7,500)
Utilities (Water, sewer, electric, internet, telephone)	(\$30,000)
Debt Service, \$1.2 million @ 5% for 20 years	\$95,037

TOTAL PROJECTED REVENUE \$268,402

TOTAL PROJECTED EXPENSES (\$222,537)

PROJECTED WINTER PROFIT/LOSS \$45,955 *

^{*} This net profit would be placed in a capital fund account for repairs or maintenance, used to pay down mortgage on an accelerated basis, and/or used to subsidize future Casco Bay programs.

Comparisons to Local Rinks

- Family Ice is open year-round and in 2011 generated ice rental revenues of \$723,307, and skate rental shop revenues of \$18,184.
- Ingersol Arena, which is also open for part of the summer, reported ice rentals of \$349,043 and additional concession, pro shop, and public skating, advertising, etc. revenues of \$84,382.
- For both arenas, the greatest expenses were employee costs, electricity, and other utilities in that order.
- An unconditioned, pavilion rink open for 19 weeks would use far less electricity and utilities due to less compressor use, less heating, and no HVAC service.
- A shortened season should also result in lower management costs. Subcontracting management would also avoid Casco Bay having to take any significant role in the operation of the rink.