

APPENDIX F
WASTEWATER ENTERPRISE FUND

DEPARTMENT: Wastewater; Falmouth Enterprise Fund 040

Account Number	Actual 2015-16	Actual 2016-17	Actual 2017-18	Actual 2018-19	Budget 2019-20	Anticipated 2019-20	Proposed Budget 2020-21	FY21 Bud vs FY20 Bud
Falmouth only cost centers, including gross debt payments before reimbursements								
201	338,845	1,936,207	951,488	953,095	1,065,550	1,065,550	1,063,292	-2,258
201-1	541,213	527,532	555,429	552,523	547,474	546,674	885,254	337,780
Falmouth users 100 %								
202	384,075	357,622	352,791	344,208	446,858	445,408	466,310	19,452
202-1	63,896	139,584	58,607	42,213	48,293	48,193	45,398	-2,894
202-2	146,190	142,677	137,736	155,956	151,756	151,556	153,352	1,596
202-3	138,521	134,785	128,322	144,550	148,375	147,476	157,685	9,310
DEPARTMENT TOTAL	1,612,740	3,238,408	2,184,372	2,192,545	2,408,307	2,409,027	2,771,291	362,984
16.6%								
Number	Line Item Budget Request Justification							
Account Name	LABOR & BENEFITS							
4010	Funding for labor portion of the activities that serve the combined Falmouth / Cumberland system.							
4020	Inactive							
4030	Funding for overtime labor weekends and off hours for non - exempt employees.							
4050	Department's share of employer's health insurance premiums.							
4060	Department's share of employer retirement contributions							
4061	Department share of health saving plan							
4070	Department's share of employer Social Security.							
4080	Employer's share of the group life insurance.							
4090	Employers share of the income protection insurance cost.							
4100	Funding for Worker's Compensation insurance based on the department's specific payroll, based on manual rate and the Town's experience rate.							
4110	Generally inactive, represents roughly 10% of Town unemployment charge							
SERVICES								
5010	Postage and maintenance costs on the town hall mail equipment.							
5020	Department's prorated share of town wide telephone expenses.							
5030	Employer's cost reimbursement for use of personal vehicle.							
5040	Cost for meetings and seminars, primarily required training to maintain employee certifications.							
5070	Funds for plan copies and updated tax maps.							
5080	Public notices and advertising costs.							
5100	Department's share of vehicle and property insurance.							
5200	Funds for electric cost for the treatment plant and 31 pump stations. Annual costs may vary due to flow levels. 1/2 yr landfill solar credits							
5220	Funds for potable water cost from the Portland Water District.							

5230	FUEL OIL	12,603	14,127	14,770	15,985	19,750	19,750	19,750	20,894	1,144	Funds for natural gas and standby generator fuel cost at the treatment plant and pumps stations.
5300	MACHINES/EQUIPMENT	16,380	15,715	8,005	4,288	16,000	16,000	16,000	16,000	0	Funds for outside vendor cost related to maintenance of plant and pump station equipment such as generator preventive maintenance, specialized maintenance tasks/calibrations.
5310	VEHICLE MAINTENANCE	2,923	1,477	1,605	1,976	3,280	3,280	3,280	3,280	0	Preventive and breakdown maintenance cost for 3 department pick-ups and sewer cleaning machine.
5320	SEWER LINE MAINTENANCE	316	0	3,386	450	17,000	17,000	17,000	17,000	0	Hired vendor cost for sewer cleaning, inspection, or repairs.
5330	RADIO/RADAR MAINTENANCE	0	0	0	0	470	470	470	470	0	Vendor maintenance and repair of portable radios, vehicle radios, telemetry communications network.
5400	LEGAL SERVICES	480	4,331	8,425	9,125	6,300	6,300	6,300	6,300	0	Funds for legal assistance related to ordinance, right of way, questions.
5410	COMPUTER SERVICES	8,319	8,300	7,907	7,693	9,400	9,400	9,400	9,400	0	Funds for a prorated share of maintenance agreements for software and funds fiber optic link to network servers.
5430	AUDIT	3,634	2,641	3,198	3,244	3,000	3,000	3,000	3,000	0	Funds for the prorated share of the annual Town audit.
5450	SAFETY SERVICES	1,486	1,782	947	1,371	2,790	2,790	2,790	2,790	0	Funds vendor cost for mandated safety training.
5490	OTHER PROFESSIONAL SERVICES	10,049	10,185	7,736	11,996	10,495	10,495	10,495	10,495	0	Funds for outside engineering and technical assistance.
5491	LABORATORY MONITORING	7,138	6,459	4,411	5,077	6,040	6,040	6,040	6,040	0	Hired vendor cost for lab testing for discharge compliance monitoring.
5500	MAINTENANCE/BUILDINGS	1,898	1,222	2,225	829	22,800	22,800	22,800	22,800	0	Funds for vendor cost for fabrication, electrical work, and specialized maintenance work on department buildings.
5610	EQUIPMENT RENTAL	0	0	0	122	400	400	400	400	0	Funds for rental of small equipment.
5620	UNIFORM RENTALS	3,024	3,121	2,440	2,292	3,800	3,800	3,800	3,800	0	Rental cost and cleaning of work uniforms for the operations crew.
5900	BIOSOLIDS MANAGEMENT	78,202	80,424	82,132	90,728	85,500	85,500	85,500	85,500	0	Funds for contract disposal of plant sludge, annual variance due to fluctuations in volume of material for disposal.
5930	PUMP STATION ALARMS	2,394	2,519	2,650	2,804	2,800	2,800	2,800	2,800	0	Funds for cellular network cost of the telemetry system for pump stations.
5980	PUMP STATION MAINTENANCE	16,350	8,481	10,993	10,742	20,300	20,300	20,300	20,300	0	Funds for vendor cost for maintenance activities at pump stations, including emergency pumping, routine cleaning.

COMMODITIES

6010	OFFICE SUPPLIES	1,210	1,351	854	540	700	700	700	700	0	Funds for miscellaneous office supplies, paper, pens, record keeping.
6015	COMPUTER FORMS/SUPPLIES	16	0	0	36	290	290	290	290	-100	Computer and printer supplies
6100	MAINTENANCE MACHINES/EQUIPMENT	9,156	18,127	13,850	18,218	18,100	18,100	18,100	18,100	0	Funds for spare and replacement mechanical parts for treatment plant and pumping stations.
6110	VEHICLE MAINTENANCE	1,410	2,150	3,521	4,333	3,200	3,200	3,200	3,200	0	Funds for parts cost for the three department pick ups.
6130	MOTOR FUEL/LUBRICANTS	6,074	6,540	8,536	8,423	9,635	9,635	9,635	9,635	0	Fuel cost for the department vehicles, 3 pickup trucks, sewer cleaning machine, and small equipment.
6210	SALT / DEICING CHEMICALS	0	0	0	0	750	750	750	750	0	Winter chemical treatments for driveways
6300	SEWER MAINTENANCE SUPPLIES	1,725	3,869	7,107	3,191	3,300	3,300	3,300	3,300	0	Funds for supplies for the sewer system, grade rings and manhole covers, jetter parts, for example.
6320	PLANT MAINTENANCE SUPPLIES	126	0	0	0	200	200	200	200	0	Cleaning supplies for the treatment plant.
6330	PUMP MAINTENANCE SUPPLIES	0	3,055	0	0	150	150	150	150	0	Cleaning supplies for pump stations.
6340	LABORATORY SUPPLIES	11,337	14,059	10,298	10,542	12,000	12,000	12,000	12,000	0	Funds for lab materials, chemicals, and equipment.
6400	BUILDING/GROUNDS MAINT/SUPPLIES	4,351	9,143	9,028	4,452	6,750	6,750	6,750	6,750	0	Building and grounds maintenance supplies for pump station building and treatment plant, minor repairs, painting supplies, minor electrical work.
6450	CHEMICALS	51,532	52,888	40,057	46,511	55,500	55,500	55,500	55,500	0	Funds for disinfection, dechlorination, and sludge dewatering chemicals.
6520	SAFETY EQUIPMENT	2,095	6,192	2,989	2,009	3,440	3,440	3,440	3,440	0	Required portable and fixed safety equipment, gas detection, harnesses, confined space gear, personal protective gear.
6930	PUMPING STATION ALARMS	629	0	380	57	1,200	1,200	1,200	1,200	0	Funds for parts and supplies for the telemetry system at pump stations.

6980	PUMP STATION MAINT/SUPPLIES	6,068	18,347	22,893	12,721	19,300	19,300	19,300	19,300	0	Funds for spare and replacement parts for pump stations equipment.
CAPITAL CONTRIBUTIONS											
7010	TRANSFER TO CAPITAL	65,000	250,000	0	0	250,000	250,000	250,000	250,000	0	Annual budget contribution to department capital reserve fund.
7015	TRANSFER TO EQUIPMENT RESERVE	30,500	0	0	0	0	0	0	0	0	Combined Falmouth & Cumberland contribution to shared reserve fund.
7025	TRANSFER TO CAPITAL RESERVE	0	1,175,000	250,000	250,000	0	0	0	0	0	2016-17 transfer to reduce borrowing at Mill Creek and roundabout sewer work, FY 18 amount should have been included in 7010.
7030	TRANSFER TO COMPUTER RESERVE	0	0	0	0	0	0	0	0	0	Inactive, now included within 7010 transfer
7045	TRANS TO INF SYSTEM DEVELOPMENT	0	0	0	0	0	0	0	0	0	Inactive
7550	IMPROVEMENTS BUILDINGS/GROUNDS	0	0	0	0	0	0	0	0	0	Inactive, now included within 7570 sewer rehabilitation
7570	SEWER CONTINGENCY	7,542	3,000	3,500	0	50,000	50,000	50,000	50,000	0	This account funds annual routine rehab work in the sewer system serving only Falmouth
DEBT											
8050	IMPROVEMENTS	324,000	324,000	324,000	324,000	324,000	324,000	324,000	324,000	231,000	This account funds the repayment of the bond bank loans, 2008 plant upgrade and anticipated West Falmouth improvements in 2021
8200	BOND/NOTE INTEREST	89,751	78,090	76,960	65,530	64,168	64,168	64,168	166,342	102,174	This account funds the interest cost for loans, 2008 plant upgrade and anticipated West Falmouth improvements in 2021
8400	PWD ASSESSMENT	11,827	17,713	11,217	13,698	15,550	15,550	15,550	15,550	0	Funds for the department's cost for sewer billing and collection services by Portland Water District.
8450	PWD MILLCREEK LOAN SERVICE	0	147,000	274,759	298,386	295,082	299,253	299,253	292,383	-2,699	Funds for the principal & interest cost for the 2016 loan for Mill Creek
8920	CONTINGENCY	0	0	0	0	0	0	0	0	0	Inactive

WASTEWATER FY21 PROPOSED CAPITAL BUDGET

Cost center	FY 20-21	Notes
Treatment Plant		
Plant equipment replacement	\$15,000	General replacement of pumps and equipment at the treatment plant due to unexpected failure
Security Improvements	\$67,000	Needed security enhancements resulting from PD security audit
Total	\$82,000	
Falmouth Only Sewers and Equipment		
Infiltration reduction	\$50,000	Flow assessment, smoke testing, rehabilitation work to reduce peak flows.
Jet flushing machine	\$110,000	Proposal provides funds to replace 1995 sewer cleaning /jet flushing machine
ROW clearing	\$10,000	Restore Webes Creek ROW
Computers and network	\$8,000	Contribution to Town computer/software/network replacement
Quickview Camera System	\$9,000	New sewer video camera system, shared cost with Public Works Department
Carol Street lining	\$125,000	Install pvc lining in 1,600 feet of clay sewer on Carol Street
Total	\$312,000	
Palmouth Only Pump Stations		
Middle Road, Standby Generator	\$30,000	Proposal funds new generator at Middle Road pump station
Misc. improvements	\$50,000	General replacement and rehab at any of 29 pump stations that solely serve Falmouth
Total	\$80,000	
Total FY2021 Spending		
	\$474,000	

TOWN OF FALMOUTH WASTEWATER CIP PLAN (FY2020 - FY2029)

		2018-19	2019-20	2020-21	2021-22	2022-23	2023-24	2024-25	2025-26
Falmouth total by year		\$871,853	\$909,930	\$1,198,705	\$997,759	\$937,563	\$836,167	\$855,621	\$974,675
Cumberland total by year		\$358,857	\$279,620	\$289,021	\$315,221	\$294,171	\$259,321	\$256,121	\$321,321
Total by year		\$1,230,711	\$1,189,550	\$1,487,725	\$1,312,980	\$1,231,734	\$1,095,488	\$1,111,742	\$1,295,997
Budget year		2018-19	2019-20	2020-21	2021-22	2022-23	2023-24	2024-25	2025-26
Asset	Allocation to		Allocation to						
	Falmouth	Cumberland	Falmouth	Cumberland	Falmouth	Cumberland	Falmouth	Cumberland	Falmouth
Treatment plant	70.0%	30.0%	\$428,168	\$463,772	\$515,377	\$461,481	\$377,585	\$371,189	\$592,794
Falmouth share			\$658,564	\$324,641	\$360,764	\$323,037	\$264,310	\$259,833	\$414,956
Cumberland share			\$197,569	\$139,132	\$154,613	\$138,444	\$113,276	\$111,357	\$177,838
Mill Creek pump station and force main	56.3%	43.7%	\$298,381	\$292,383	\$289,884	\$287,385	\$284,886	\$282,387	\$279,888
Falmouth share *			\$145,493	\$142,494	\$141,276	\$140,058	\$138,841	\$137,623	\$136,405
Cumberland share *			\$152,888	\$149,889	\$148,608	\$147,327	\$146,045	\$144,764	\$143,483
Johnson Road pump station	60.0%	40.0%	\$21,000	\$0	\$30,000	\$0	\$0	\$0	\$0
Falmouth share			\$12,600	\$0	\$18,000	\$0	\$0	\$0	\$0
Cumberland share			\$8,400	\$0	\$12,000	\$0	\$0	\$0	\$0
Route One interceptor sewer, North of Johnson Road	77.3%		\$0	\$0	\$0	\$0	\$0	\$0	\$0
Falmouth share			\$0	\$0	\$0	\$0	\$0	\$0	\$0
Cumberland share			\$0	\$0	\$0	\$0	\$0	\$0	\$0
Gravity sewers and force main, south of Johnson to Mill Creek interceptor	60.0%	40.0%	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Falmouth share			\$0	\$0	\$0	\$0	\$0	\$0	\$0
Cumberland share			\$0	\$0	\$0	\$0	\$0	\$0	\$0
Route 88 interceptor sewer	36.0%		\$0	\$0	\$0	\$0	\$0	\$0	\$0
Falmouth share			\$0	\$0	\$0	\$0	\$0	\$0	\$0
Cumberland share			\$0	\$0	\$0	\$0	\$0	\$0	\$0
Mill Creek interceptor sewer	44.0%		\$0	\$0	\$0	\$15,000	\$0	\$0	\$0
Falmouth share			\$0	\$0	\$0	\$6,600	\$0	\$0	\$0
Cumberland share			\$0	\$0	\$0	\$8,400	\$0	\$0	\$0
Falmouth only sewers and equipment	100.0%		\$202,000	\$296,500	\$651,570	\$427,719	\$387,868	\$383,017	\$408,166
Falmouth share			\$202,000	\$296,500	\$651,570	\$427,719	\$387,868	\$383,017	\$408,166
Falmouth only pump stations	100.0%		\$50,766	\$170,000	\$80,000	\$50,000	\$50,000	\$50,000	\$50,000
Falmouth share			\$50,766	\$170,000	\$80,000	\$50,000	\$50,000	\$50,000	\$50,000
Excluding Debt Service									
Falmouth total by year		\$441,775	\$494,500	\$788,970	\$593,719	\$539,218	\$443,517	\$468,666	\$593,415
Cumberland total by year		\$84,200	\$12,000	\$24,600	\$54,000	\$36,150	\$4,500	\$4,500	\$72,900
Total by year		\$525,974	\$506,500	\$813,570	\$647,719	\$575,368	\$448,017	\$473,166	\$666,315
Plant debt	Total	\$394,564	\$388,168	\$381,772	\$375,377	\$368,981	\$362,585	\$356,189	\$349,794
	Falmouth	\$276,195	\$271,718	\$267,241	\$262,764	\$258,287	\$253,810	\$249,333	\$244,856
	Cumberland	\$118,369	\$116,450	\$114,532	\$112,613	\$110,694	\$108,776	\$106,857	\$104,938
Mill Creek debt	Falmouth	\$144,930	\$143,712	\$142,494	\$141,276	\$140,058	\$138,841	\$137,623	\$136,405
	Cumberland	\$152,451	\$151,170	\$149,889	\$148,608	\$147,327	\$146,045	\$144,764	\$143,483
	Total	\$297,381,280	\$294,882	\$292,383	\$289,884	\$287,385	\$284,886	\$282,387	\$279,888

TREATMENT PLANT PROJECTS

Total	2014-15	2015-16	2016-17	2017-18	2018-19	2019-20	2020-21	2021-22	2022-23	2023-24	2024-25	2025-26	2026-27	2027-28	2028-29
Totals	\$433,247	\$533,252	\$434,902	\$413,960	\$658,560	\$428,168	\$463,772	\$515,377	\$461,481	\$377,585	\$377,189	\$592,794	\$528,398	\$155,750	\$124,100
Plant Upgrade 2007-08	\$1,140,000	\$420,147	\$413,751	\$407,355	\$394,564	\$388,168	\$381,772	\$375,377	\$368,981	\$362,585	\$349,794	\$343,398			
SCADA software, computer, operating system, and network storage and backup	\$50,000	\$47,560								\$50,000					
Install roof safety restraint system	\$30,000	\$26,735													
Remodel lab space	\$30,000	\$15,145	\$ 11,416												
Install gas heat conversions	\$15,000	\$18,091													
Replace electric room AC	\$4,500	\$4,500													
Replace 75 HP blower motor	\$8,000	\$7,450													
Install gas boiler in chemical building	\$15,000	\$13,100													
Repair underground heat lines to headworks	\$18,000	\$16,131													
Security improvements	\$7,000			\$13,000	\$89,000			\$67,000							
ISCO Sampler (2)	\$7,000														
Centrifuge addition estimated \$300K	\$300,000				\$165,000										
Screw conveyor	\$7,000								\$7,000						
Polyblend	\$7,500								\$7,500						
Sludge pump rebuild	\$3,000								\$3,000						
Centrifuge rebuild	\$50,000								\$50,000						
Inclined crew conveyor	\$10,000								\$10,000						
BOO incubator	\$3,000								\$3,000						
Plant equipment replacement	\$10,000			\$10,000	\$10,000	\$15,000	\$15,000	\$15,000	\$15,000	\$15,000	\$15,000	\$20,000	\$20,000	\$20,000	\$20,000
3rd Aeration tank, estimated \$2.9M	\$2,900,000											\$170,000	\$165,000	\$105,750	\$104,100
Plant control extension	\$2,250,000														
Misc. other plant improvements	\$5.51 MM														
Vehicle and equipment storage garage	\$125,000							\$125,000							
Pickup truck with plow	\$30,000					\$30,000								\$30,000	

JOHNSON ROAD PUMP STATION

Totals	Item	Fund	Estimated costs	\$0	2016-17	2017-18	2018-19	2019-20	2020-21	2021-22	2022-23	2023-24	2024-25	2025-26	2026-27	\$0
P	Panel replacement - Johnson Road		\$20,000				\$20,000									
V	Generator - Johnson Road		\$30,000							\$30,000						
P	Upgrade capacity Johnson Road		TBD													
	SCADA 4G network upgrade		\$1,000				\$1,000									

This improvement replaces one of five existing control panels that have been prone to intermittent wiring problems. This style panel has resulted in numerous call ins due to intermittent problems with the friction type connectors used to connect the various electrical components.

This proposal would add a new in place generator at one of three pump stations that now require fairly dedicated service with the one high capacity portable unit that is available to serve 12 sites during widespread outages. Expect that the upgrade will provide needed flexibility for the portable unit and manpower during prolonged outages.

Timing dependent on growth in Cumberland and Falmouth along Route One north of Bucknam Road

Upgrade SCADA communication to 4G service per cell carrier plans to discontinue 3G and 1X networks

		\$17,306	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Totals		2014-15	2015-16	2016-17	2017-18	2018-19	2019-20	2020-21	2021-22	2022-23	2023-24	2024-25	2025-26	2026-27	2027-28	2028-29		
Item	Fund	Estimated costs																
Manhole repair, Mill Creek	201-7550	\$20,000	\$17,306															
Feasibility study of abandoning cross country line in Mill Creek		\$15,000								\$15,000								Repair displaced manholes in Mill Creek ROW
New Route One pump station		TRD, \$300K estimated																Proposal funds a determination of the practicality of eliminating inaccessible section of gravity sewer along Mill Creek. Proposal funds addition of new pump station at head of Mill Creek interceptor, allows abandonment of Mill Creek interceptor, dependent on growth and development scenarios or risk associated with any failure of the cross country run of the sewer along Mill Creek. Discussion should be part of Route One North development plans

FALMOUTH ONLY SEWERS AND EQUIPMENT

Item	Fund	Estimated costs	2014-15	2015-16	2016-17	2017-18	2018-19	2019-20	2020-21	2021-22	2022-23	2023-24	2024-25	2025-26	2026-27	2027-28	2028-29
Totals			\$149,757	\$91,524	\$6,259	\$14,739	\$202,000	\$296,500	\$65,570	\$47,719	\$387,868	\$383,017	\$408,166	\$373,315	\$360,864	\$390,613	\$350,762
ROW clearing		\$10,000							\$10,000								
Engineering slope failure	400-7 8403-1	\$15,000		\$15,000	\$1,688	\$1,429											
Repair bank near Town Landing		\$75,000															
Infiltration reduction		\$50,000						\$50,000	\$50,000	\$50,000	\$50,000	\$50,000	\$50,000	\$50,000	\$50,000	\$50,000	\$50,000
Misc. line work		Varies TBD	\$6,973	\$4,160													
West Falmouth Sewer master plan	400 8412-1	\$100,000	\$34,976	\$57,524													
Carol Street lining		\$125,000						\$125,000									
Clean and telescope		\$23,500					\$23,500										
Shoreline Intake/collector		\$15,000				\$15,000											
Rehab terminus manholes	400 8412-1				\$7,237	\$											
Land purchase Falmouth Road		\$2,300,000					\$160,000										
Falmouth Road PS main		\$400,000															
High School PS improvements		\$17,000															
Woodland Dr. PS improvements		\$66,000															
Pinehurst Dr. PS improvements		\$31,000															
Woodland Clubhouse PS improvements		\$33,000															
Middle Road Roundabout Project - Sewer Replacement		\$175,000				\$175,000											
Middle Rd. PS Interim pump		\$355,000															
Improvements, Lunt Rd		\$100,000															
Lunt Rd. PS		\$1,315,000															
Lunt Rd. force main		\$736,000															
Middle Rd. sewer, Woods to Lunt		\$1,820,000															
WF sewer extension projects, phase 1		\$3,273,000							\$339,570	\$334,719	\$329,868	\$325,017	\$320,166	\$315,315	\$310,864	\$305,613	\$300,762
Area 5, Falmouth, Wagon, Sedition		\$2,897,000															
Area 3, Longwood, Middle, to Cumberland		\$4,328,000															
Area 2, Falmouth, Merrill		\$1,721,000															
Area 1, Pleasant, Ledgewood		\$3,587,000															
West Falmouth sewer expansion projects		TBD															
Quitview camera system		\$9,000						\$9,000									
Pickup truck with plow		\$30,000											\$30,000				
Amerideck dump body		\$6,000															
Sander		\$4,500															
Crane truck body		\$15,000						\$15,000									
Portable generator		\$35,000								\$35,000							
Jet flushing machine		\$85,000						\$110,000									
Mobile portable generation		\$35,000													\$35,000		
Lift Crane		\$15,000					\$10,000										
Photocopier		\$4,000				\$4,000											

Computers and network	400 B412-1	\$8,000	\$2,700	\$8,000	\$411	5447	\$8,000	\$8,000	\$8,000	\$8,000	\$8,000	\$8,000	\$8,000	\$8,000	\$8,000	\$8,000	\$8,000	Contributions to Town computer/software/network replacement
Truck, one ton chassis		\$30,000																Proposal funds replacement of an existing 2009 one ton truck chassis.

FALMOUTH ONLY PUMP STATIONS

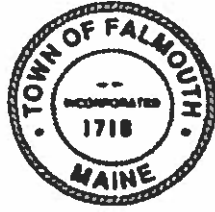
Totals	Item	Fund	Estimated	2014-15	2015-16	\$0	2016-17	2017-18	2018-19	2019-20	2020-21	2021-22	2022-23	2023-24	2024-25	2025-26
			\$312,000	\$0	\$0	\$62,006	\$87,617	\$50,766	\$170,000	\$80,000	\$50,000	\$50,000	\$80,000	\$50,000	\$50,000	\$50,000
MIDDLE ROAD	Control panel replacement		\$15,000						\$15,000							
CLEARWATER DRIVE	Standby Generator		\$30,000							\$30,000						
	Replace pump parts		\$15,000													
	Wet well rehab	406 8412-1	\$10,852		\$14,893											
	Piping parts and motor	406 8412-1	\$7,000													
	Frame Stock (Ferguson WaWks)	400-8412-1											\$30,000			
	Standby generator															
OLD MILL ROAD																
HEDGEROW DRIVE																
	Pave driveway		\$2,000						\$2,000							
BAYSITE LN																
	WW pipe and rail replacement	406 8412-1	\$5,000				\$18,854									
LANDING WOODS LANE																
		406 8412-1					\$2,655									
WAITES LANDING ROAD																
BROWN STREET																
	Replace pump parts	406 8412-1	\$15,000				\$5,468									
LUNT ROAD																
HANDY BOAT LANE																
	Replace pump parts		\$18,000			\$19,967			\$5,000							
	Piping and interior rehab		\$5,000													
UNDERWOOD ROAD																
	Control panel replacement	401-8412-1,2	\$17,000					\$17,448								
	Replace pump parts	406 8412-1	\$15,000					\$10,841								
WOODVILLE RD										\$15,000						
	Control panel replacement		\$15,000						\$6,000							
	Pave driveway		\$6,000					\$648								
PINEHURST LANE										\$15,000						
	Control panel replacement	406 8412-1	\$15,000					\$738								
WOODLANDS DR																
WOODLANDS CLUB																
	Control panel replacement		\$15,000							\$15,000						
	Site repair		\$6,000						\$6,000							
LEIGHTON RD																
FALMOUTH RD																
	Wet well repairs	406 8412-1	\$6,000				\$1,234	\$4,766								
THORNHURST RD																
	Pump replacement and vfd		\$18,000						\$18,000							
NORTHBROOK DRIVE																
	Control panel replacement		\$15,000						\$15,000							
BALTUSROL DR																
	Wet well repairs		\$5,000						\$5,000							
INVERNESS DR																
LEACHFIELD																
	Pave drive, around station		\$4,000						\$4,000							

APPENDIX G
CUMBERLAND COUNTY TAX

CUMBERLAND COUNTY**MAINE REVENUE SERVICES
PROPERTY TAX DIVISION****PROPOSED 2020 STATE VALUATION**

MUNICIPALITY	STATE VALUATION
BALDWIN	\$181,600,000
BRIDGTON	\$1,106,700,000
BRUNSWICK	\$2,509,500,000
CAPE ELIZABETH	\$2,275,600,000
CASCO	\$707,700,000
CHEBEAGUE ISLAND	\$237,100,000
CUMBERLAND	\$1,406,550,000
FALMOUTH	\$2,726,900,000
FREEPORT	\$1,863,700,000
FRYE ISLAND	\$175,100,000
GORHAM	\$1,992,000,000
GRAY	\$1,133,450,000
HARPSWELL	\$1,992,700,000
HARRISON	\$545,700,000
LONG ISLAND	\$179,800,000
NAPLES	\$850,150,000
NEW GLOUCESTER	\$584,500,000
NORTH YARMOUTH	\$570,400,000
PORTLAND	\$10,507,000,000
POWNAI	\$267,550,000
RAYMOND	\$1,175,550,000
SCARBOROUGH	\$4,778,350,000
SEBAGO	\$420,650,000
SOUTH PORTLAND	\$4,622,350,000
STANDISH	\$1,198,800,000
WESTBROOK	\$2,268,700,000
WINDHAM	\$2,272,500,000
YARMOUTH	\$1,863,100,000
TOTAL	\$50,413,700,000

APPENDIX H
FUND BALANCE POLICY



TOWN OF FALMOUTH FUND BALANCE POLICY

The purpose of this policy is to establish guidelines for preserving an adequate Unassigned Fund Balance in order to sustain financial stability for the Town of Falmouth (Town) and to provide for prudent management of the Town's financial reserves. The Town's Unassigned Fund Balance is a balance of funds that have accrued from unexpended operating budgets and unanticipated excess revenues.

The Unassigned Fund Balance provides the Town with a reserve fund for use in unforeseen, unbudgeted emergency situations, such as rapidly declining real estate values and tax collection rates; the loss of a major taxpayer; sudden changes in revenues or spending requirements imposed by the state or federal government; natural disasters or emergency infrastructure failures; or unplanned litigation. The Unassigned Fund Balance also provides proof of financial stability to bond holders and credit rating agencies. This proof offers the potential for lower interest costs on long-term financings.

The Town recognizes the importance of maintaining an appropriate level of Unassigned Fund Balance. After evaluating the Town's operating characteristics, diversity of tax base, reliability of non-property tax sources, working capital needs, current bond ratings and impact on future bond ratings, State and local economic outlooks, emergency and disaster risk and other contingent issues, the Town establishes the following goals regarding the Unassigned Fund Balance:

- The level of fund balance that the Town strives to maintain as unassigned is an amount equal to or greater than sixteen-point-seven percent (16.7%) of the Town's General Fund Budget. Sixteen-point-seven percent (16.7%) is an amount equal to two (2) months operating expenditures from the current operating budget. The calculation will be based on the Unassigned Fund Balance number as reported in the Town's most current audited June 30 fiscal year-end financial report. The Town Manager shall also report to the Town Council an estimated, unaudited Unassigned Fund Balance amount as of December 31 during each fiscal year.
- In addition the Town will retain \$1,000,000 of additional Unassigned Fund balance for as yet unidentified capital needs.
- Once the Town achieves its target goal of an appropriate level of Unassigned Fund Balance, 16.7% of General Fund Budget and \$1,000,000 for as yet

unidentified capital needs, as specified above, any excess funds may be utilized for other municipal fiscal purposes, including, without limitation, other capital improvement needs or debt reduction purposes. In accordance with prudent budgeting practices, the Unassigned Fund Balance will not be used on a routine or one-time basis to lower taxes or to offset normal operating expenditures, unless done as part of a planned drawdown with a minimum drawdown period of five years.

If the level drops below a fifteen percent (15.0%) and \$1,000,000 (additional Unassigned Fund balance for as yet unidentified capital needs) level, there will be a plan to restore it to the sixteen-point-seven percent (16.7%) and \$1,000,000 level over a three year period.

This policy has been adopted by the Town Council to recognize the financial importance of a stable and sufficient level of Unassigned Fund Balance.

Date Adopted: 07/22/13